

COMMUNITY

1 COMMUNITY OUTCOMES

The Community group of activities primarily contributes to the following community outcome

STRONG AND TOLERANT COMMUNITY

People are important. All members of our community are empowered to participate in decision making and to contribute to society. We celebrate diversity and welcome newcomers, while recognising the special role of tangata whenua

by providing opportunities for all people who live in the region to participate in the Council's decision making.

The group of activities also contributes to the following outcome:

Quality Lifestyle by supporting a key recreational facility of the region.

2 WHAT WE WANT TO ACHIEVE

The table opposite sets out our objectives and long-term targets, along with some baseline information. It also shows the corresponding community outcome measures. Additional measures are also included for assessing other aspects of our performance.

3 WHAT WE DO AND WHY

3.1 Democratic services

The Local Government Act 2002, the Local Government Official Information and Meetings Act 1987 and the Local Electoral Act 2001 provide frameworks for the democratic processes of councils. They prescribe:

- Processes by which councils carry out their business
- Ways in which councils must facilitate public participation in decision making and keep the community informed
- Election of Regional Councillors

The Greater Wellington Regional Council generally conducts six-weekly meetings of the full Council and its committees and convenes other meetings as appropriate. It prepares the Long-Term Council Community Plan (LTCCP) and Annual Plans and reports annually on their performance.

The Council has established three advisory groups – the Wairarapa Hill Country Advisory Committee, the Disability Reference Group and Ara Tahi (see 3.2 below) – from which it takes advice on relevant policy and operational matters.

Regional Councillors are elected every three years, with the next election being in October 2010.

3.2 Relationship with Maori

Greater Wellington maintains a positive relationship with tangata whenua. It has Maori representatives on all Council committees, and works with iwi collectively through the Council's inter-iwi representative group, Ara Tahi, on policy and community issues. The relationship with iwi is governed by a formal agreement between the Council and iwi (the Charter of Understanding).

These arrangements are in accordance with the Local Government Act 2002, which requires all councils to establish and maintain processes to provide opportunities for Maori to contribute to their decision-making processes.

3.3 Westpac Stadium

The Westpac Stadium is a regional facility which provides a high-quality, multi-purpose venue for sporting and cultural events.

Greater Wellington provided a \$25 million loan to the Westpac Regional Stadium Trust to plan and build the stadium. It is the trust's principal funder. Greater Wellington services and repays this loan through a targeted stadium rate.

Greater Wellington appoints one of its Councillors to the Westpac Stadium Trust and jointly with the Wellington City Council appoints other trustees. It also monitors the trust's performance against its statement of intent.



WHAT WE WANT TO ACHIEVE

| OBJECTIVES | HOW WE MEASURE PROGRESS WITH COMMUNITY OUTCOMES | ADDITIONAL MEASURES | LONG-TERM TARGETS | BASELINE |
|--|---|--|--|---|
| Ensure that residents believe they have an understanding of how their Council makes decisions | Understanding of and confidence in Council decision making STRONG AND TOLERANT COMMUNITY | | 50% of the region's residents believe they understand how their Council makes decisions | In 2008, 40% of the region's residents believed they understood how their Council makes decisions. 51% said they had confidence in that their Council makes decisions in the best interest of their city or district. (Note: "council" is a general term. It does not refer only to Greater Wellington) |
| Ensure that residents believe they have some influence on Council decision making | Perception of public influence on Council decision making STRONG AND TOLERANT COMMUNITY | | More than 75% of the region's residents believe they have some influence on Councils' decisions | In 2008, 67% of the region's residents believed that the public has some or a large amount of influence on Councils' decisions. (Note: council is a general term. It does not refer only to Greater Wellington) |
| Increase the percentage of electors who exercise their right to vote for representation on the Greater Wellington Regional Council | Elector participation in elections for the Greater Wellington Regional Council STRONG AND TOLERANT COMMUNITY | | At least 45 % of eligible electors participate in elections for the Greater Wellington Regional Council | In 2004 and 2007, 43% of eligible electors participated in elections for the Council |
| Maintain an effective relationship with Maori | Formal relationships between tangata whenua and local authorities in the region STRONG AND TOLERANT COMMUNITY | | There is a formal agreement in place, which is regularly reviewed, to guide the relationship between Greater Wellington and iwi in the region. | The Charter of Understanding between Greater Wellington and the region's iwi was first signed in 1993 and reviewed in 2000. A further review has started. |
| Provide a regional facility to enhance quality of life in the region | | Performance of the Westpac Stadium Trust | The financial and operational performance of the Westpac Stadium Trust will be in accordance with its statement of intent | The trust reports quarterly to Greater Wellington |

4 FURTHER INFORMATION

Further detailed information relating to this group of activities can be found in the following:

Legislation

Local Government Act 2002

Local Electoral Act 2001

Local Government Official Information and Meetings Act 1987

Local Authorities (Members' Interests) Act 1968

Ombudsmen Act 1975

Privacy Act 1993

Protected Disclosures Act 2000

Wellington Regional Council (Stadium Empowering) Act 1996

Greater Wellington policies

Greater Wellington Regional Council:
Local Governance Statement

Greater Wellington Regional Council: Standing Orders

Greater Wellington Regional Council: Code of Conduct for Elected Members

Charter of Understanding between Te Tangata Whenua o Te Upoko o te Ika a Maui and Greater Wellington Regional Council 1993, 2000

5 ASSUMPTIONS AND RISKS

- The Council will continue to function in substantially the same way as at present, with a Council of 13 members, and a set committee structure and meeting cycle
- The Remuneration Authority will not significantly increase councillor remuneration by more than 5% per financial year
- Greater Wellington will retain its relationship with the region's seven iwi authorities
- The Council will complete a representation review in 2012 in preparation for the 2013 elections rather than for the 2010 elections. It will undertake a further review in 2018 for the 2019 elections.

6. THE ISSUES WE ARE FACING

Statutory planning and reporting

The Long-Term Council Community Plan (LTCCP), Annual Plan and Annual Report are statutory requirements under the Local Government Act 2002. The information to be included in these documents is specified in the Act. The LTCCP and annual report are audited. It is difficult to meet the statutory and audit requirements and create user-friendly documents for the community to gain an understanding of, and contribute to, Council's decision making.

RELATIONSHIP WITH IWI

Greater Wellington has a longstanding and robust relationship with the region's iwi. That relationship has changed over the years and we are constantly looking at ways we can make it better.

COMMUNITY ENGAGEMENT

Greater Wellington is continuing to explore mechanisms to enhance the ability of the public to engage in Council business. It wants to provide a range of cost-effective mechanisms so that we can reach as many people as possible.

ELECTIONS

Greater Wellington would like to increase elector participation in its elections. However, experience shows that its ability to influence this is limited as many factors drive people to vote, eg, high-profile candidates and controversial issues.

7 WHO WE WILL WORK WITH

City and district councils, including community boards

Department of Internal Affairs

Disability groups

Iwi, individually, and collectively through Ara Tahī

Local Government Commission

Local Government New Zealand

Office of the Controller and Auditor-General

Remuneration Authority

Society of Local Government Managers

Westpac Regional Stadium Trust (Inc)

8. WHAT WE ARE GOING TO DO

ACTIVITY 1

Democratic Services

For a description of this activity see 3.1.

OUR SERVICES

Maintain effective, open and transparent democratic processes through the appropriate conduct of Council meetings, statutory accountability processes and local authority elections.

HOW WE MEASURE OUR PERFORMANCE

- Conduct of meetings in accordance with all statutory requirements
- Successful completion of statutory public accountability processes (eg, LTCCP, annual plans and annual reports)
- Successful completion of triennial local authority elections.

WHERE WE ARE NOW

Greater Wellington has not committed any significant breaches of statutory requirements with its conduct of meetings. All statutory planning and reporting documents have received unqualified audits. Elections have been carried out effectively, without any requirement for an election to be re-run.

WHAT WE PLAN TO DO AND BUDGETS

2009/10 – BY 30 JUNE 2010

| TARGET | BUDGET |
|---|-------------|
| All meetings will be conducted in accordance with statutory requirements and Council policies | \$1,533,000 |
| Statutory public accountability processes will be completed in accordance with requirements | \$548,000 |

2010/11 – BY 30 JUNE 2011

| TARGET | BUDGET |
|---|-------------|
| Elections will be conducted by 30 November 2010 without any need for re-conduct | \$293,000 |
| All meetings will be conducted in accordance with statutory requirements and Council policies | \$1,534,000 |
| Statutory public accountability processes will be completed in accordance with requirements | \$570,000 |

2011/12 – BY 30 JUNE 2012

| TARGET | BUDGET |
|---|-------------|
| All meetings will be conducted in accordance with statutory requirements and Council policies | \$1,532,000 |
| Statutory public accountability processes will be completed in accordance with requirements | \$550,000 |

2012 – 2019

- Continue to meet all statutory requirements with respect to Council meetings and statutory accountability documents throughout the period
- Conduct representation reviews in 2012 and 2018
- Hold Council elections in 2013, 2016 and 2019

ACTIVITY 2

Relationship with Maori

For a description of this activity see 3.2.

OUR SERVICES

Provide opportunities for tangata whenua to be involved in Greater Wellington's decision-making and work through Ara Tahi, iwi contracts and Maori representation on Council committees.

HOW WE MEASURE OUR PERFORMANCE

- Representation on Council committees
- Implementation of the findings of the review of Charter of Understanding.

WHERE WE ARE NOW

A robust and long-term relationship with iwi already exists. There is a signed Charter of Understanding between iwi and the Council. Ara Tahi has met regularly and Maori representation on Council committees was introduced in 2008.

WHAT WE PLAN TO DO AND BUDGETS

| 2009/10 – BY 30 JUNE 2010 | |
|---|---------------|
| TARGET | BUDGET |
| The review of the Charter of Understanding between iwi and the Council will be completed | \$10,000 |
| Ara Tahi will | \$70,000 |
| <ul style="list-style-type: none"> • Meet formally at least six times • Hold at least six technical workshops | |
| There will be Maori representation on all Council committees | \$182,000 |
| Contracts between iwi and Greater Wellington will be in place for agreed projects | \$80,000 |

| 2010/11 – BY 30 JUNE 2011 | |
|---|---------------|
| TARGET | BUDGET |
| Ara Tahi will | \$70,000 |
| <ul style="list-style-type: none"> • Meet formally at least six times • Hold at least six technical workshops | |
| There will be Maori representation on all Council committees | \$182,000 |
| Contracts between iwi and Greater Wellington will be in place for agreed projects | \$80,000 |

| 2011/12 – BY 30 JUNE 2011 | |
|---|---------------|
| TARGET | BUDGET |
| Ara Tahi will | \$70,000 |
| <ul style="list-style-type: none"> • Meet formally at least six times • Hold at least six technical workshops | |
| There will be Maori representation on all Council committees | \$182,000 |
| Contracts between iwi and Greater Wellington will be in place for agreed projects | \$80,000 |

| 2012 – 2019 | |
|--|--|
| <ul style="list-style-type: none"> • Continue to deliver services specified in "level of service" and to develop the relationship with iwi in accordance with emerging needs and issues and the reviewed Charter of Understanding | |

ACTIVITY 3

Westpac Stadium

For a description of this activity see 3.3.

OUR SERVICES

- Continue to support the Westpac Stadium Trust as founding funder
- Appoint trustees (with the Wellington City Council) of the Stadium Trust
- Monitor the trust’s financial and operational performance

HOW WE MEASURE OUR PERFORMANCE

- Financial and operational performance of the Westpac Stadium Trust

WHERE WE ARE NOW

The Greater Wellington Council has, with the Wellington City Council, appropriately carried out its roles with respect to the Westpac Regional Stadium Trust, whose operations continue to provide a multi-purpose sporting and cultural venue for the region that has social and economic benefits.

WHAT WE PLAN TO DO AND BUDGETS

2009/10 – BY 30 JUNE 2010

| TARGET | BUDGET |
|---|-------------|
| The financial and operational performance of the Westpac Stadium Trust will be in accordance with its statement of intent | \$2,676,000 |

2010/11 – BY 30 JUNE 2011

| TARGET | BUDGET |
|---|-------------|
| The financial and operational performance of the Westpac Stadium Trust will be in accordance with its statement of intent | \$2,676,000 |

2011/12 – BY 30 JUNE 2012

| TARGET | BUDGET |
|---|-------------|
| The financial and operational performance of the Westpac Stadium Trust will be in accordance with its statement of intent | \$2,676,000 |

2012 – 2019

- Appoint councillor trustee and other trustees (with the Wellington City Council) as required
- Continue to monitor financial and operational performance of the trust

9 KEY PROJECTS FOR 2009/10

- Continue schedule of the Council and Council committee meetings
- Complete the 2010/11 Annual Plan and the 2009 Annual Report
- Prepare for the 2010 triennial elections
- Review the Council’s standing orders (meeting procedures), with the aim of making them easier to understand and apply
- Continue to support the Disability Reference Group and Ara Tahi
- Complete the review of the Charter of Understanding between iwi and the Council

10 ASSETS

Advance of \$25 million to the Westpac Stadium Trust.

12 NEGATIVE EFFECTS ON WELL-BEINGS

This group of activities does not have any negative effects on well-beings.

13 FINANCIAL INFORMATION

COMMUNITY PROSPECTIVE FUNDING IMPACT STATEMENT

| | 2009/10 \$000s | 2010/11 \$000s | 2011/12 \$000s |
|---|-------------------|-------------------|-------------------|
| FUNDING STATEMENT | | | |
| General rate | 2,678 | 2,937 | 2,903 |
| Targeted rates | 2,676 | 2,673 | 2,673 |
| Government subsidies | - | - | - |
| Interest and dividends | 10 | 8 | 5 |
| Other operating revenue | 1,651 | 1,690 | 1,775 |
| Operating revenue | 7,015 | 7,308 | 7,356 |
| Direct operating expenditure | 3,972 | 4,448 | 4,274 |
| Finance costs | 1,357 | 1,246 | 1,131 |
| Depreciation | 35 | 36 | 34 |
| Operating expenditure | 5,364 | 5,730 | 5,439 |
| Operating surplus/(deficit) | 1,651 | 1,578 | 1,917 |
| Less/(add): | | | |
| Capital expenditure | 15 | 108 | 5 |
| Proceeds from asset sales | - | (17) | - |
| Loan funding | - | - | - |
| Rates-funded capital expenditure | 15 | 91 | 5 |
| Debt repayment | 1,265 | 1,376 | 1,492 |
| Investment additions | - | - | - |
| Operational reserve movements | 90 | (195) | 85 |
| Working capital movements | - | - | - |
| Non-cash items ¹ | 281 | 306 | 335 |
| Net funding required | - | - | - |

| | 2009/10 \$000s | 2010/11 \$000s | 2011/12 \$000s |
|------------------------------------|-------------------|-------------------|-------------------|
| OPERATING REVENUE | | | |
| Run a democratic process | 3,439 | 3,716 | 3,748 |
| Relationships with iwi | 584 | 600 | 616 |
| Repayment of Westpac | - | - | - |
| Stadium advance | 2,992 | 2,992 | 2,992 |
| Total operating revenue | 7,015 | 7,308 | 7,356 |
| OPERATING EXPENDITURE | | | |
| Run a democratic process | 3,369 | 3,719 | 3,412 |
| Relationships with iwi | 584 | 600 | 616 |
| Repayment of Westpac | - | - | - |
| Stadium advance | 1,411 | 1,411 | 1,411 |
| Total operating expenditure | 5,364 | 5,730 | 5,439 |
| CAPITAL EXPENDITURE | | | |
| Land and buildings | - | - | - |
| Plant and equipment | 15 | 58 | 5 |
| Vehicles | - | 50 | - |
| Total capital expenditure | 15 | 108 | 5 |

¹ Non-cash items include depreciation and a projected unrealised gain in the advance to the Wellington Regional Stadium Trust. The nominal amount of this advance is \$25 million, and as repayment of the advance gets nearer, a higher projected value is recorded. The projected increase in value is recorded as an unrealised revaluation gain each year

For more information on the revenue and financing mechanisms applicable to this group of activities, please refer to the Revenue and Financing Policy in the *Policies Document*, p35

Please note that all figures on this page exclude GST.

COMMUNITY

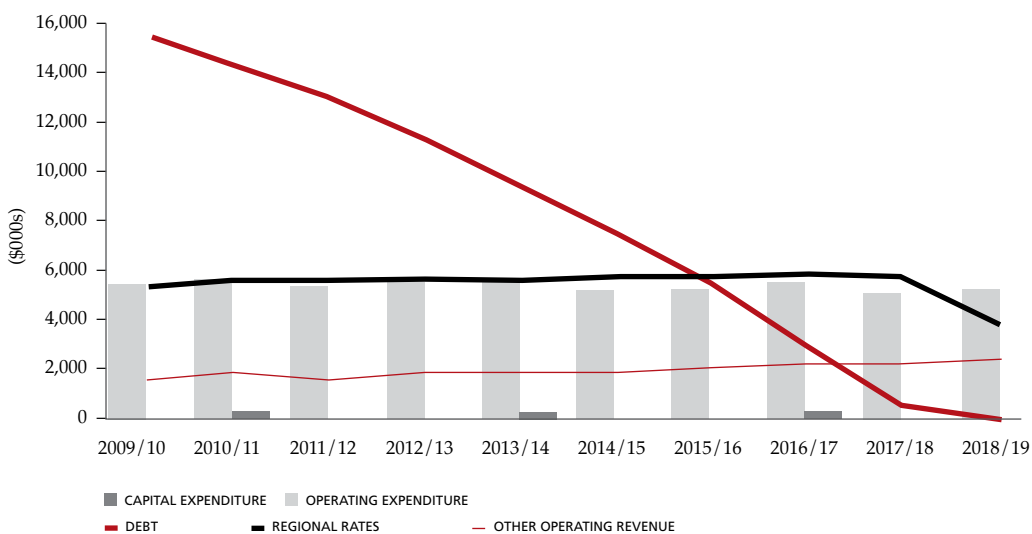
10-YEAR FINANCIAL FORECAST

This graph places the prospective funding impact statement for the next year in the context of the 10-year planning horizon.

Key points to note are:

- There are increases in operating expenditure every three years due to election costs
- The fall in debt from \$15.4 million to nil is due to the repayment of the monies borrowed to fund the Stadium advance. There is a targeted rate on this borrowing, which is constant throughout the period until the loan is repaid in 2018/19

Please note that these figures exclude GST.



| (\$000s) | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 |
|-------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Operating expenditure | 5,364 | 5,730 | 5,439 | 5,385 | 5,649 | 5,290 | 5,193 | 5,627 | 5,105 | 5,116 |
| Capital expenditure | 15 | 108 | 5 | 5 | 59 | 6 | 6 | 63 | 6 | 6 |
| Debt | 15,472 | 14,097 | 12,606 | 10,973 | 9,200 | 7,270 | 5,172 | 2,888 | 400 | |
| Regional rates | 5,354 | 5,610 | 5,576 | 5,621 | 5,743 | 5,783 | 5,800 | 6,120 | 6,007 | 3,888 |
| Other operating revenue | 1,661 | 1,698 | 1,780 | 1,849 | 1,914 | 1,957 | 2,063 | 2,151 | 2,235 | 2,337 |